Strategic Directions Steering Committee

Date: Wednesday 6 February 2019

Location: Boardroom, Floor 12, Education House

Time: 1:00pm – 3:00pm

Chair: Tony Cook, Director-General

Attendees

- 1 Tony Cook, Director-General, Department of Education (DoE) (Chair)
- 2 Leslie Single, President, Queensland Association of State Schools Principals
- 3 Mark Breckenridge, President, Queensland Secondary Principals' Association
- 4 Sharon Abbott, President, School Business Managers' Association
- 5 Brian O'Neill, President, Queensland State P10-12 School Administrators' Association
- 6 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 7 John Norfolk, Regional Director, South East Region, DoE
- 8 Kevin Bates, President, Queensland Teachers' Union
- 9 Kate Flanders, Assistant Secretary, Together Union
- 10 Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 11 Peter Kelly, Deputy Director-General, State Schools Division, DoE
- 12 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 13 Dion Coghlan, A/Assistant Director-General, Human Resources, DoE
- 14 Bradley Clark, Principal Samford State School

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Observers

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE

Apologies

Ken Green, Executive Principal, Harristown State High School Sharron Caddie, President, United Voice

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Strategic Directions Steering Committee

Date: Wednesday 6 February 2019

Location: Boardroom, Floor 12, Education House

Time: 1:00pm - 3:00pm

Chair	: Tony Cook				
Item	Agenda	Sponsoring member	Action	Paper	Time
1	Meeting opening 1.1 Welcome and apologies 1.2 Previous meeting - Meeting record 1.2.1 Business arising	Chair	Noting of actions from previous meeting		10
2	Status update – Human Resources Recommendation 4	Dion Coghlan A/ADG H유	Discussion		30
3	Status update – Developing our Leaders Recommendations 5 and 7	Stacie Hansel A/ADG SSP	Noting		25
4	Prep for next meeting – Autonomy and Accountability Recommendations 1 and 3	Stacie Hansel NADG SSP	Discussion		25
5	Other business	Chair	Discussion		15
6	Meeting finalisation7.1 Review of actions to be taken7.2 Confirm meeting dates in 20197.3 Meeting close	Chair	Noting		15

A summary of the action items from the previous meeting is provided below.

Action item	Lead action officer	Status
Action item	A/Assistant Director-General, Human Resources	In progress
	A/Assistant Director-General, Human Resources	In progress
	Assistant Director-General, State Schools Performance	Completed

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IPS initiative evaluation report

Strategic Directions Steering Committee Meeting Record – 6 February 2019

Date: Thursday 6 February 2019

Location: Floor 12 Boardroom Education House

Time 1:00pm – 3:00pm

Chair: Tony Cook, Director-General, Department of Education

Attendees

- 1 Tony Cook, Director-General, Department of Education (DoE) (Chair)
- 2 Leslie Single, President, Queensland Association of State Schools Principals
- 3 Mark Breckenridge, President, Queensland Secondary Principals' Association
- 4 Sharon Abbott, President, School Business Managers' Association
- 5 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 6 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 7 John Norfolk, Regional Director, South East Region, DoE
- 8 Kevin Bates, President, Queensland Teachers' Union
- 9 Kate Flanders, Assistant Secretary, Together Union
- 10 Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 11 Peter Kelly, Deputy Director-General, State Schools Division, Doe
- 12 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 13 Dion Coghlan, A/Assistant Director-General, Human Resources, DoE
- 14 Bradley Clark, Principal Samford State School

Secretariat

Deb Kember, Director, State Schools – Performance, Doe

Observers

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE

Apologies

Ken Green, Executive Principal, Harristown State High School Sharron Caddie, President, United Voice

Discussion topics

- Status updates Recommendation 4 (Human Resource pilots)
 Recommendation 5 and 7 (Developing our Leaders)
- Initial discussion Recommendations 1 and 3 (Autonomy and Accountability)

Actions

Action item	Lead action officer Sta		
Sch. 3(2)(1)(b)	Acting Assistant Director- General, Human Resources	Complete	
	Acting Assistant Director- General, Human Resources	Complete	
	Acting Assistant Director- General, Human Resources	In progress	

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Sch. 3(2)(1)(b)	Acting Assistant Director- General, Human Resources	In progress
	Acting Assistant Director- General, State Schools – Performance	In progress

Next meeting

10am - 12pm Thursday 14 March 2019

Department of Education

Strategic Directions Steering Committee

Meeting 5 6 February 2019



Pages 6 through 31 redacted for the following reasons: Sch. 3(2)(1)(b)

Released under RTH Act by DOF

Strategic Directions Steering Committee

Date: Thursday 14 March 2019

Location: Boardroom, Floor 12, Education House

Time: 10:00am – 12:00pm

Chair: Peter Kelly, Deputy Director-General, State Schools Division, Department of Education

Attendees

- 1 Peter Kelly, Deputy Director-General, State Schools Division, Department of Education (DoE) (Chair)
- 2 Leslie Single, President, Queensland Association of State Schools Principals
- 3 Mark Breckenridge, President, Queensland Secondary Principals' Association
- 4 Sharon Abbott, President, School Business Managers' Association
- 5 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 6 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 7 John Norfolk, Regional Director, South East Region, DoE
- 8 Kevin Bates, President, Queensland Teachers' Union
- 9 Kate Flanders, Assistant Secretary, Together Union
- 10 Sharron Caddie, President, United Voice
- 11 Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 12 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 13 Dion Coghlan, A/Assistant Director-General, Human Resources, DoE
- 14 Ken Green, Executive Principal, Harristown State High School
- 15 Bradley Clark, Principal Samford State School

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Observers

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE

Apologies

Tony Cook, Director-General, DoE

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Strategic Directions Steering Committee

Date: Thursday 14 March 2019

Location: Boardroom, Floor 12, Education House

Chair: Peter Kelly

Time: 10:00am - 12:00pm

ltem	Agenda	Sponsoring member	Action	Paper	Time
1	Meeting opening 1.1 Welcome and apologies 1.2 Previous meeting - Meeting record 1.2.1 Business arising	Chair	Noting of actions from previous meeting		10
2	Status update – Human Resources Recommendation 4	Dion Coghlan A/ADG HR	Discussion		30
3	Status update – Developing our Leaders Recommendations 5 and 7	Stacie Hansel A/ADG SSP, Dion Coghlan A/ADG HR	Noting		20
4	Autonomy and Accountability Recommendations 1 and 3	Stacie Hansel A/ADG SSP	Discussion		30
5	Other business	Chair	Discussion		15
6	Meeting finalisation 7.1 Review of actions to be taken 7.2 Meeting close	Chair	Noting		15

A summary of the action items from the previous meeting is provided below.

Action item	Lead action officer	Status
Sch. 3(2)(1)(b)	Acting Assistant Director- General, Human Resources	Complete
	Acting Assistant Director- General, Human Resources	Complete
	Acting Assistant Director- General, Human Resources	Complete
	Acting Assistant Director- General, Human Resources	In progress
	Acting Assistant Director- General, State Schools – Performance	In progress

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IPS initiative evaluation report

Strategic Directions Steering Committee Meeting Record – 14 March 2019

Date: Thursday 14 March 2019

Location: Floor 12 Boardroom, Education House

Time 10:00am - 12:00pm

Chair: Peter Kelly, Deputy Director-General, State Schools Division

Attendees

- Peter Kelly, Deputy Director-General, State Schools Division, Department of Education (DoE) (Chair) 1
- Leslie Single, President, Queensland Association of State Schools Principals 2
- Mark Breckenridge, President, Queensland Secondary Principals' Association 3
- Sharon Abbott, President, School Business Managers' Association 4
- Brian O'Neill, President, Queensland Association of Combined Sector Leaders 5
- Roselynne Anderson, President, Queensland Association of Special Education Leaders 6
- 7 John Norfolk, Regional Director, South East Region, DoE
- Kevin Bates, President, Queensland Teachers' Union 8
- Kate Flanders, Assistant Secretary, Together Union 9
- 10 Sharron Caddie, President, United Voice
- 11 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 12 Dion Coghlan, A/Assistant Director-General, Human Resources, DoE
- 13 Ken Green, Executive Principal, Harristown State High School
- 14 Bradley Clark, Principal Samford State School

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Observers

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE

Apologies

Tony Cook, Director-General, DoE Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association

Discussion topics

•	Status updates -	Recommendation 4 (Human Resource pilots)
		Recommendation 5 and 7 (Developing our Leaders)
	Discussion -	Recommendations 1 and 3 (Autonomy and Accountability

commendations 1 and 3 (Autonomy and Accountability)

Actions

Action item	Lead action officer	Status
Sch. 3(2)(1)(b)	Dion Coghlan A/Assistant Director-General, Human Resources	In progress
	Dion Coghlan A/Assistant Director-General, Human Resources	In progress
	Dion Coghlan	In progress

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Sch. 3(2)(1)(b)	A/Assistant Director-General, Human Resources	
	Stacie Hansel A/Assistant Director-General, State Schools – Performance	In progress
	Stacie Hansel A/Assistant Director-General, State Schools – Performance	In progress
Next meeting 10.00am – 1.00pm Friday 17 May 2019		

Department of Education

Strategic Directions Steering Committee

Meeting 6 14 March 2019



Pages 37 through 57 redacted for the following reasons: Sch. 3(2)(1)(b)

Released under RTH Act by DOE

Strategic Directions Steering Committee

Date: Friday 17 May 2019

Location: Boardroom, Floor 12, Education House

Time: 10:00am – 1:00pm Chair: Tony Cook, Director-General, Department of Education

Attendees

- 1 Tony Cook, Director-General, Department of Education (DoE) (Chair)
- 2 Peter Kelly, Deputy Director-General, State Schools Division, DoE
- 3 Paul Pickering, Vice-President, Queensland Association of State Schools Principals (proxy for Leslie Single)
- 4 Mark Breckenridge, President, Queensland Secondary Principals' Association
- 5 Sharon Abbott, President, School Business Managers' Association
- 6 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 7 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 8 John Norfolk, Regional Director, South East Region, DoE
- 9 Kevin Bates, President, Queensland Teachers' Union
- 10 Kate Flanders, Assistant Secretary, Together Union
- 11 Sharron Caddie, President, United Voice
- 12 Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 13 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 14 Dion Coghlan, Assistant Director-General, Human Resources, DoE
- 15 Bradley Clark, Principal Samford State School

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Observers

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE Robyn Albury, Executive Director, Strategy & Performance

Apologies

Leslie Single, President, Queensland Association of State Schools Principals (proxy Paul Pickering) Ken Green, Executive Principal, Harristown State High School

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Strategic Directions Steering Committee

Date: Friday 17 May 2019 Time: 10:00am – 1:00pm Location: Boardroom, Floor 12, Education House

Chair: Tony Cook

lte m	Agenda	Sponsoring member	Action	Paper	Time
1	Meeting opening 1.1 Welcome and apologies 1.2 Previous meeting - Meeting record 1.2.1 Business arising	Chair	Noting of actions from previous meeting		10
2	Revised Terms of Reference	Stacie Hansel	Discussion		5
3	Status update – Human Resources Recommendation 4	Dion Coghlan	Discussion		40
4	Status update – Developing our Leaders Recommendations 5 and 7 Sch. 3(2)(1)(b)	Stacie Hansel, Dion Coghlan	Discussion		30
	Lunc	h			20
5	Autonomy and Accountability Recommendations 1 and 3 Sch. 3(2)(1)(b)	Stacie Hansel Robyn Albury	Discussion		40
6	Other business	Chair	Discussion		20
7	Meeting finalisation 7.1 Review of actions to be taken 7.2 Meeting close	Chair	Noting		15

A summary of the action items from the previous meeting is provided below.

Action item	Lead action officer	Status
ch. 3(2)(1)(b)	Dion Coghlan Assistant Director-General, Human Resources	Complete
	Dion Coghlan Assistant Director-General, Human Resources	Complete
	Dion Coghlan Assistant Director-General, Human Resources	Complete
	Stacie Hansel A/Assistant Director-	Complete

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	General, State Schools – Performance	
Sch. 3(2)(1)(b)	Stacie Hansel A/Assistant Director- General, State Schools – Performance	Complete

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Meeting Record

Strategic Directions Steering Committee

Date: Friday 17 May 2019 Time 10:00am – 1:00pm Location: Floor 12 Boardroom, Education House

Chair: Tony Cook, Director-General, State Schools Division

Attendees

- 1 Tony Cook, Director-General, Department of Education (DoE) (Chair)
- 2 Peter Kelly, Deputy Director-General, State Schools Division, DoE
- 3 Paul Pickering, Vice-President, Queensland Association of State Schools Principals (proxy for Leslie Single)
- 4 Mark Breckenridge, President, Queensland Secondary Principals' Association
- 5 Sharon Abbott, President, School Business Managers' Association
- 6 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 7 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 8 John Norfolk, Regional Director, South East Region, DoE
- 9 Kevin Bates, President, Queensland Teachers' Union
- 10 Kate Flanders, Assistant Secretary, Together Union
- 11 Sharron Caddie, President, United Voice
- 12 Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 13 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 14 Dion Coghlan, Assistant Director-General, Human Resources, DoE
- 15 Bradley Clark, Principal, Samford State School

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Observers

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE Robyn Albury, Executive Director, Strategy & Performance

Apologies

Leslie Single, President, Queensland Association of State Schools Principals (proxy Paul Pickering) Ken Green, Executive Principal, Harristown State High School

Discussion topics

- Review of Terris of Beference
- Status updates Recommendation 4 (Human Resource pilots)

Recommendation 5 and 7 (Developing our Leaders)

Discussion – Recommendations 1 and 3 (Autonomy and Accountability)

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Action item	Lead action officer	Status	
Sch. 3(2)(1)(b)	Stacie Hansel A/Assistant Director-General, State Schools – Performance	Completed	
	Dion Coghlan Assistant Director-General, Human Resources	Completed	
	Dion Coghlan Assistant Director-General, Human Resources	Completed	
	Dion Coghlan Assistant Director-General, Human Resources	Completed	
Next meeting 10.00am – 12 noon, Monday 10 June 2019			

Next meeting 10.00am - 12 noon, Monday 10 June 2019

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Strategic Directions Steering Committee

Meeting 7 17 May 2019



Pages 64 through 94 redacted for the following reasons: Sch. 3(2)(1)(b)

Released under RTH Act by Doff

Strategic Directions Steering Committee

Date: Monday 10 June 2019 Time: 10:00am – 12:00pm Location: Boardroom, Floor 12, Education House

Chair: Tony Cook, Director-General, Department of Education

Attendees

- 1 Tony Cook, Director-General, Department of Education (DoE) (Chair)
- 2 Peter Kelly, Deputy Director-General, State Schools Division, DoE
- 3 Leslie Single, President, Queensland Association of State Schools Principals
- 4 Mark Breckenridge, President, Queensland Secondary Principals' Association
- 5 Sharon Abbott, President, School Business Managers' Association
- 6 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 7 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 8 John Norfolk, Regional Director, South East Region, DoE
- 9 Kevin Bates, President, Queensland Teachers' Union
- 10 Kate Flanders, Assistant Secretary, Together Union
- 11 Sharron Caddie, President, United Voice
- 12 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 13 Dion Coghlan, Assistant Director-General, Human Resources, DoE
- 14 Bradley Clark, Principal Samford State School

Secretariat

Deb Kember, Director, State Schools - Performance. DoE

Observers

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE

Apologies

Ken Green, Executive Principal, Harristown State High School Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association

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Strategic Directions Steering Committee

Date: Monday 10 June 2019 Time: 10:00am – 12:00pm Location: Boardroom, Floor 12, Education House

Chair: Tony Cook

Item	Agenda	Sponsoring member	Action	Paper	Time
1	Meeting opening 1.1 Welcome and apologies 1.2 Previous meeting - Meeting record 1.2.1 Business arising	Chair	Noting of actions from previous meeting	Meeting Record 17 May 2019	5
2	Status update – Human Resources Recommendation 4	Dion Coghlan	Discussion		30
3	Autonomy and Accountability Recommendations 1 and 3	Peter Kelly, Stacie Hansel	Discussion		50
4	Status update – Developing our Leaders Recommendations 5 and 7	Stacie Hansel, Dion Coghlan	Discussion		15
5	Other business	Chair	Discussion		15
6	Meeting finalisation7.1 Review of actions to be taken7.2 Meeting close	Chair	Noting		5

A summary of the action items from the previous meeting is provided below.

Action item	Lead action officer	Status
Sch. 3(2)(1)(b)	Stacie Hansel A/Assistant Director- General, State Schools – Performance	Completed
	Dion Coghlan Assistant Director-General, Human Resources	Completed
	Dion Coghlan Assistant Director-General, Human Resources	Completed
	Dion Coghlan Assistant Director-General, Human Resources	Completed

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Meeting Record

Strategic Directions Steering Committee

Date: Monday 10 June 2019

Location: Floor 12 Boardroom, Education House

Time 10:00am - 12:00pm

Chair: Tony Cook, Director-General, State Schools Division

Attendees

- 1 Tony Cook, Director-General, Department of Education (DoE) (Chair)
- 2 Peter Kelly, Deputy Director-General, State Schools Division, DoE
- 3 Leslie Single, President, Queensland Association of State Schools Principals
- 4 Mark Breckenridge, President, Queensland Secondary Principals' Association
- 5 Sharon Abbott, President, School Business Managers' Association
- 6 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 7 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 8 John Norfolk, Regional Director, South East Region, DoE
- 9 Kevin Bates, President, Queensland Teachers' Union
- 10 Kate Flanders, Assistant Secretary, Together Union
- 11 Sharron Caddie, President, United Voice
- 12 Stacie Hansel, A/Assistant Director-General, State Schools -- Performance, DoE
- 13 Dion Coghlan, Assistant Director-General, Human Resources, DoE
- 14 Bradley Clark, Principal Samford State School

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Observers

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE

Apologies

Ken Green, Executive Principal, Harnstown State High School Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association

Discussion topics

Status updates – Recommendation 4 (Human Resource pilots)
 Precommendation 5 and 7 (Developing our Leaders).
 Discussion – Recommendations 1 and 3 (Autonomy and Accountability).

Actions

Action item	Lead action officer	Status
Sch. 3(2)(1)(b)	Stacie Hansel A/Assistant Director-	In progress
	General, State Schools –	
	Performance	
	Dion Coghlan	In Progress
	Assistant Director-General,	in rogioco
	Human Resources	

Next meeting 10.00am – 12 noon, Thursday 18 July 2019

Department of Education

Strategic Directions Steering Committee

Meeting 8 10 June 2019



Pages 99 through 115 redacted for the following reasons: Sch. 3(2)(1)(b)

Released under BTH Act by DOE

Strategic Directions Steering Committee

Date: Thursday 18 July 2019

Location: Boardroom, Floor 12, Education House

Time: 10:00am - 12:00pm

Chair: Tony Cook, Director-General, Department of Education

Attendees

- 1 Tony Cook, Director-General, Department of Education (DoE) (Chair)
- 2 Peter Kelly, Deputy Director-General, State Schools Division, DoE
- 3 Leslie Single, President, Queensland Association of State Schools Principals
- 4 Mark Breckenridge, President, Queensland Secondary Principals' Association
- 5 Sharon Abbott, President, School Business Managers' Association
- 6 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 7 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 8 John Norfolk, Regional Director, South East Region, DoE
- 9 Paige Bousen, Assistant Secretary Education Leaders, Queensland Teachers' Union
- 10 Kate Flanders, Assistant Secretary, Together Union
- 11 Sharron Caddie, President, United Voice
- 12 Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 13 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 14 Dion Coghlan, Assistant Director-General, Human Resources, DoE
- 15 Ken Green, Executive Principal, Harristown State High School
- 16 John Thornberry, Principal, Pimpama State Secondary College (proxy for Bradley Clark)

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Observers

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE

Apologies

Bradley Clark, Principal, Samford State School Kevin Bates, President, Queensland Teachers' Union

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Strategic Directions Steering Committee

Date: Thursday 18 July 2019 Time: 10:00am – 12:00pm Location: Boardroom, Floor 12, Education House

Chair: Tony Cook

Item	Agenda	Sponsoring member	Action	Paper	Time
1	Meeting opening 1.1 Welcome and apologies 1.2 Previous meeting - Meeting record 1.2.1 Business arising	Chair	Noting of actions from previous meeting	Meeting Record 10 June 2019	5
2	Status update – Developing our Leaders Recommendations 5 and 7	Stacie Hansel, Dion Coghlan	Discussion		20
3	Status update – Human Resources Recommendation 4	Dion Coghlan	Discussion		25
4	Autonomy and Accountability Recommendations 1 and 3	Stacie Hansei	Discussion		30
5	Strengthening School Communities Recommendations 2 and 6	Stacie Hansel	Discussion		30
6	Other business	Chair	Discussion		5
7	Meeting finalisation 7.1 Review of actions to be taken 7.2 Meeting close	Chair	Noting		5

A summary of the action items from the previous meeting is provided below.

Action item	Lead action officer	Status
Sch. 3(2)(1)(b)	Stacie Hansel A/Assistant Director- General, State Schools – Performance	Completed
	Dion Coghlan Assistant Director-General, Human Resources	In Progress

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Meeting Record

Strategic Directions Steering Committee

Date: Thursday 18 July 2019

Location: Floor 12 Boardroom, Education House

Time 10:00am – 12:00pm

Chair: Tony Cook, Director-General, State Schools Division

Attendees

- 1 Tony Cook, Director-General, Department of Education (DoE) (Chair)
- 2 Peter Kelly, Deputy Director-General, State Schools Division, DoE
- 3 Mark Breckenridge, President, Queensland Secondary Principals' Association
- 4 Sharon Abbott, President, School Business Managers' Association
- 5 Brian O'Neill, President, Queensland Association of Combined Sector Leaders (via teleconference)
- 6 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 7 John Norfolk, Regional Director, South East Region, DoE
- 8 Paige Bousen, Queensland Teachers' Union (Proxy for Kevin Bates, President)
- 9 Kate Flanders, Assistant Secretary, Together Union
- 10 Sharron Caddie, President, United Voice
- 11 Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 12 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 13 Dion Coghlan, Assistant Director-General, Human Resources, DoE
- 14 John Thornberry, Principal Pimpama State Secondary College (Proxy for Bradley Clark)
- 15 Ken Green, Executive Principal, Harristown State High School

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Observers

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE

Apologies

Leslie Single, President, Queensland Association of State Schools Principals Kevin Bates, President, Queensland Teachers' Union Bradley Clark, Principal Samford State School

Discussion topics

 Status updates – Recommendation 4 (Human Resource pilots)
 Discussion – Recommendations 1 and 3 (Autonomy and Accountability) Recommendations 2 and 6 (Strengthening School Communities)

Actions

Action item	tion item Lead action officer	
Sch. 3(2)(1)(b)	Stacie Hansel	Complete
	A/Assistant Director- General, State Schools –	
	Performance	
	Dion Coghlan	Complete
	Assistant Director-General,	Complete
	State Schools – HR	
	Stacie Hansel	Complete
	A/Assistant Director-	
	General, State Schools –	
	Performance	

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Sch. 3(2)(1)(b)	SSP / HR	In Progress

Next meeting

10:00am - 11:30am, Tuesday 6 August 2019

Department of Education

Strategic Directions Steering Committee

Meeting 9 18 July 2019



Pages 121 through 150 redacted for the following reasons: Sch. 3(2)(1)(b)

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Strategic Directions Steering Committee

Date: Tuesday 6 August 2019

Location: Boardroom, Floor 12, Education House

Time: 10:00am – 11:30am

Chair: Peter Kelly, Deputy Director-General, State Schools Division, Department of Education

Attendees

- 1 Peter Kelly, Deputy Director-General, State Schools Division, Department of Education (DoE) (Chair)
- 2 Kirsten Ferdinands, Secretary, Queensland Secondary Principals' Association (proxy for Mark Breckenridge)
- 3 Leslie Single, President, Queensland Association of State Schools Principals
- 4 Sharon Abbott, President, School Business Managers' Association
- 5 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 6 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 7 Kevin Bates, President, Queensland Teachers' Union
- 8 John Norfolk, Regional Director, South East Region, DoE
- 9 Kate Flanders, Assistant Secretary, Together Union
- 10 Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 11 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 12 Dion Coghlan, Assistant Director-General, Human Resources, DoE
- 13 Ken Green, Executive Principal, Harristown State High School
- 14 John Thornberry, Principal, Pimpama State Secondary College

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Observers

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE Darren Wallwork, A/Executive Director, State Schools – Performance, DoE

Apologies

Tony Cook, Director-General, DoE

Mark Breckenridge, President, Queensland Secondary Principals' Association (proxy Kirsten Ferdinands) Sharron Caddie, President, United Voice

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Strategic Directions Steering Committee

Date: Tuesday 6 August 2019

Location: Boardroom, Floor 12, Education House

Time: 10:00am - 11:30am

Chair: Peter Kelly

Item	Agenda	Sponsoring member	Action	Paper	Time
1	Meeting opening1.1 Welcome and apologies1.2 Previous meeting- Meeting record1.2.1 Business arising	Chair	Noting of actions from previous meeting	Meeting Record 18 July 2019	5
2	Co-design of Implementation plan Sch. 3(2)(1)(b)	Stacie Hansel	Discussion		165
3	Other business	Chair	Discussion		5
4	Meeting finalisation7.1 Review of actions to be taken7.2 Meeting close	Chair	Noting		5

A summary of the action items from the previous meeting is provided below.

Action item	Lead action officer	Status
Sch. 3(2)(1)(b)	Stacie Hansel A/Assistant Director- General, State Schools – Performance Dion Coghlan Assistant Director-General,	Complete Complete
	State Schools – HR Stacie Hansel A/Assistant Director- General, State Schools – Performance	Complete
	SSP / HR	In Progress

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Meeting Record

Strategic Directions Steering Committee

Date: Tuesday 6 August 2019

Location: Floor 12 Boardroom, Education House

Time 10:00am – 11:30am

Chair: Peter Kelly, Deputy Director-General, State Schools Division

Attendees

- 1 Peter Kelly, Deputy Director-General, State Schools Division, DoE
- 2 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 3 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 4 John Norfolk, Regional Director, South East Region, DoE
- 5 Kevin Bates, President, Queensland Teachers' Union
- 6 Kate Flanders, Assistant Secretary, Together Union
- 7 Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 8 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 9 Sharon Abbott, President, School Business Managers' Association
- 10 John Thornberry, Principal Pimpama State Secondary College
- 11 Ken Green, Executive Principal, Harristown State High School
- 12 Kirsten Ferdinands, QSPA PROXY for Mark Brackenridge
- 13 Leslie Single, President, Queensland Association of State Schools Principals

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Observers

Darren Wallwork, A/Executive Director, State Schools-Performance DoE Mairi Thompson, Director Human Resources – PROXY for Dion Coghlan ADG HR

Apologies

Tony Cook, Director-General, Department of Education (DoE) (Chair) Dion Coghlan, Assistant Director-General, Human Resources, DoE Mark Breckenridge, President, Queensland Secondary Principals' Association Sharron Caddie, President, United Voice

Discussion topics Sch. 3(2)(1)(b)

	Stacie Hansel	
Jext meeting 0:00am – 11:30am, Thursday 12 September 2019	A/Assistant Director- General, State Schools – Performance	
lext meeting 0:00am – 11:30am, Thursday 12 September 2019	Stacie Hansel A/Assistant Director- General, State Schools – Performance	To be presented a meeting
lext meeting 0:00am – 11:30am, Thursday 12 September 2019	Dion Coghlan Assistant Director General IR	
lext meeting 0:00am – 11:30am, Thursday 12 September 2019	Stacie Hansel A/Assistant Director- General, State Schools Performance	In progress
lext meeting 0:00am – 11:30am, Thursday 12 September 2019	Mairi Thompson Director Human Resources	Completed
0:00am – 11:30am, Thursday 12 September 2019	Dion Cognian Assistant Director General HR	Completed

Department of Education

Strategic Directions Steering Committee

Meeting 10 6 August 2019



Pages 156 through 169 redacted for the following reasons: Sch. 3(2)(1)(b)

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Agenda

Strategic Directions Steering Committee

Date: Thursday 12 September 2019 Time: 10:00am – 11:30am Location: Boardroom, Floor 12, Education House

Chair: Tony Cook, Director-General, Department of Education

Attendees

- 1 Tony Cook, Director-General, Department of Education (DoE) (Chair)
- 2 Peter Kelly, Deputy Director-General, State Schools Division, DoE
- 3 Mark Breckenridge, President, Queensland Secondary Principals' Association
- 4 Paul Pickering, proxy for President, Queensland Association of State Schools Principals
- 5 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 6 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 7 Kevin Bates, President, Queensland Teachers' Union
- 8 John Norfolk, Regional Director, South East Region, DoE
- 9 Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 10 Kate Flanders, Assistant Secretary, Together Union
- 11 Sharon Abbott, President, School Business Managers' Association
- 12 Sharron Caddie, President, United Voice
- 13 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 14 Dion Coghlan, Assistant Director-General, Human Resources, DoE
- 15 Ken Green, Executive Principal, Harristown State High School
- 16 John Thornberry, Principal, Pimpama State Secondary College

Secretariat

Lauren Milner, Principal Project Officer, State Schools - Performance, DoE

Observers

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE Darren Wallwork, A/Executive Director, State Schools – Performance, DoE

Apologies

Leslie Single, President, Queensland Association of State Schools Principals (proxy Paul Pickering)

Strategic Directions Steering Committee

Date: Thursday 12 September 2019 Time: 10:00am – 11:30am Location: Boardroom, Floor 12, Education House

Chair: Tony Cook

Item	Agenda	Sponsoring member	Action	Paper	Time
1	Meeting opening 1.1 Welcome and apologies 1.2 Previous meeting - Meeting record 1.2.1 Business arising	Chair	Noting of actions from previous meeting	Meeting Record 6 August 2019	2
2	Update on Cabinet Submission timeline	Chair	Noting		3
3	Culture Counts – Overarching concept	Stacie Hansel	Discussion & endorse	Pre- reading progress paper	15
4	Health and Wellbeing Blueprint	Stacie Kansel	Discussion & endorse		20
5	Leadership Framework	Stacie Hansel Dion Coghlan	Discussion		20
6	Human Resources update	Dion Coghlan	Noting		25
7	Meeting finalisation 7.1 Review of actions to be taken 7.2 Meeting close	Chair	Noting		5

A summary of the action items from the previous meeting is provided below.

Action item	Lead action officer	Status
Sch. 3(2)(1)(b)	Stacie Hansel A/Assistant Director- General, State Schools – Performance	Completed
	Stacie Hansel A/Assistant Director- General, State Schools – Performance	To be presented at meeting
	Dion Coghlan Assistant Director General HR	
	Stacie Hansel A/Assistant Director- General, State Schools – Performance	In progress



Sch. 3(2)(1)(b)	Mairi Thompson Director Human Resources	Completed
	Dion Coghlan Assistant Director General HR	Completed

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Meeting Record

Strategic Directions Steering Committee

Date: Thursday 12 September 2019

Location: Floor 12 Boardroom, Education House

Time 10:00am - 11:30am

Chair: Peter Kelly, Deputy Director-General, State Schools Division

Attendees

- 1. Peter Kelly, Deputy Director-General, State Schools Division, Department of Education (DoE) (Chair)
- 2. Mark Breckenridge, President, Queensland Secondary Principals' Association
- 3. Paul Pickering, proxy for President, Queensland Association of State Schools Principals
- 4. Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 5. Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 6. Kevin Bates, President, Queensland Teachers' Union
- 7. John Norfolk, Regional Director, South East Region, DoE
- 8. John Wessles, proxy for Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 9. Kate Flanders, Assistant Secretary, Together Union
- 10. Sharon Abbott, President, School Business Managers' Association
- 11. Sharron Caddie, President, United Voice
- 12. Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 13. Dion Coghlan, Assistant Director-General, Human Resources, DoE
- 14. Ken Green, Executive Principal, Harristown State High School
- 15. John Thornberry, Principal, Pimpama State Secondary College

Secretariat

Lauren Milner, Principal Project Officer, State Schools - Performance, DoE

Apologies

Tony Cook, Director-General, DoE

Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association Leslie Single, President, Queensland Association of State Schools Principals

Discussion topics

- Culture Counts:
- Sch. 3(2)(1)(b)
- Health and Wellbeing Bluegeint:
 Sch. 3(2)(1)(b)
- Leadership Framework: o Sch. 3(2)(1)(b)
- Human Resources update.

Action item	Lead action officer	Status
Sch. 3(2)(1)(b)	Stacie Hansel A/Assistant Director- General, State Schools – Performance	Completed
	All SDSC members	In progress

Next meeting 10:00am – 12:00pm, Tuesday 8 October

Department of Education

Strategic Directions Steering Committee

12 September 2019





Pages 175 through 200 redacted for the following reasons: Sch. 3(2)(1)(b)

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Agenda

Strategic Directions Steering Committee

Date: Tuesday 15 October 2019 Time: 10:00am - 12:00pm

Location: Level 22 Boardroom, Education House

Chair: Tony Cook, Director-General, Department of Education

Attendees

- Tony Cook, Director-General, Department of Education (DoE) (Chair) 1
- 2 Peter Kelly, Deputy Director-General, State Schools Division, DoE
- Mark Breckenridge, President, Queensland Secondary Principals' Association 3
- 4 Leslie Single, President, Queensland Association of State Schools Principals (proxy Paul Pickering)
- Brian O'Neill, President, Queensland Association of Combined Sector Leaders 5
- 6 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- Kevin Bates, President, Queensland Teachers' Union 7
- 8 John Norfolk, Regional Director, South East Region, DoE
- 9 Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 10 Kate Flanders, Assistant Secretary, Together Union
- 11 Sharon Abbott, President, School Business Managers' Association
- 12 Sharron Caddie, President, United Voice
- 13 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 14 Dion Coghlan, Assistant Director-General, Human Resources, DoE
- 15 Ken Green, Executive Principal, Harristown State High School
- 16 John Thornberry, Principal, Pimpama State Secondary College

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Observers

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE

Guests

Janita Valentine, Executive Director, Human Resources, DoE

Apologies



Strategic Directions Steering Committee

Date: Tuesday 15 October 2019

Location: Level 22 Boardroom, Education House

Time: 10:00am – 12:00pm

Chair: Tony Cook

ltem	Agenda	Sponsoring member	Action	Paper	Time
1	Meeting opening 1.1 Welcome and apologies 1.2 Previous meeting - Meeting record 1.2.1 Business arising	Chair	Noting of actions from previous meeting	Meeting Record 7 September 2019	5
2	Response to Cabinet	Stacie Hansel	Discussion & endorse		25
3	Human Resources update	Dion Coghlan	Discussion & endorse		60
4	Principal Health and Wellbeing Blueprint	Stacie Hansel	Discussion & endorse	Pre-reading	10
5	Leadership Framework	Janita Valentine	Discussion & endorse		15
6	Meeting finalisation 7.1 Review of actions to be taken 7.2 Meeting close	Chair	Noting		5

A summary of the action items from the previous meeting is provided below.

Action item	Lead action officer	Status
Sch. 3(2)(1)(b)	Stacie Hansel A/Assistant Director- General, State Schools – Performance	Completed
	All SDSC members	Completed



Meeting Record

Strategic Directions Steering Committee

Date: Tuesday 15 October 2019

Location: Level 22 Boardroom, Education House

Time: 10:00am - 12:00pm

Chair: Tony Cook, Director-General, Department of Education

Attendees

- 1 Tony Cook, Director-General, Department of Education (DoE) (Chair)
- 2 Peter Kelly, Deputy Director-General, State Schools Division, DoE
- 3 Mark Breckenridge, President, Queensland Secondary Principals' Association
- 4 Leslie Single, President, Queensland Association of State Schools Principals (proxy Paul Pickering)
- 5 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 6 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 7 Kevin Bates, President, Queensland Teachers' Union
- 8 John Norfolk, Regional Director, South East Region, DoE
- 9 Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 10 Kate Flanders, Assistant Secretary, Together Union
- 11 Sharon Abbott, President, School Business Managers' Association
- 12 Sharron Caddie, President, United Voice
- 13 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 14 Dion Coghlan, Assistant Director-General, Human Resources, DoE
- 15 Ken Green, Executive Principal, Harristown State High School
- 16 John Thornberry, Principal, Pimpama State Secondary College

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Observers

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE

Guests

Janita Valentine, Executive Director, Human Resources, DoE

Apologies

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Discussion topics

- Response to Cabinet
- Human Resources update
- Principal Health and Wellbeing Blueprint
- Leadership Framework

Action item	Lead action officer	Status
Sch. 3(2)(1)(b)	Dion Coghlan, Assistant Director-General, Human Resources	In progress
	Dion Coghlan, Assistant Director-General, Human Resources	in progress
	Dion Coghlan, Assistant Director-General, Human Resources	In progress
	Stacie Hansel, A/Assistant Director-General, State Schools – Performance,	In progress

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Department of Education

Strategic Directions Steering Committee 15 October 2019





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Pages 206 through 241 redacted for the following reasons: Sch. 3(2)(1)(b)

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Agenda

Strategic Directions Steering Committee

Date: Tuesday 12 November 2019

Location: Level 12 Boardroom, Education House

Time: 9:30am - 12:00pm

Chair: Peter Kelly, Deputy Director-General, Department of Education (DoE)

Attendees

- 1 Peter Kelly, Deputy Director-General, State Schools Division, DoE (Chair)
- 2 Mark Breckenridge, President, Queensland Secondary Principals' Association
- 3 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 4 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 5 Kevin Bates, President, Queensland Teachers' Union
- 6 John Norfolk, Regional Director, South East Region, DoE
- 7 Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 8 Kate Flanders, Assistant Secretary, Together Union
- 9 Sharon Abbott, President, School Business Managers' Association
- 10 Sharron Caddie, President, United Voice
- 11 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 12 Bradley Clark, Principal Samford State School (proxy for John Thornberry)
- 13 Paul Pickering, Principal Hercules Road State School (proxy for Leslie Single)

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Guests

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE Janita Valentine, Executive Director, Human Resources, DoE Mairi Thomson, Director, Organisational Transformation and Capability, DoE Renee Pooley, Project Manager, Organisational Transformation and Capability, DoE Tracey Cook, Lead Principal, State Schools – Performance, DoE Darren Wallwork, Assistant Regional Director Capability and Performance, DoE

Apologies

Tony Cook, Director-General, DoE

Dion Coghlan, Assistant Director-General, Human Resources, DoE Leslie Single, President, Queensland Association of State Schools Principals John Thornberry, Principal, Pimpama State Secondary College Ken Green, Executive Principal, Harristown State High School



Strategic Directions Steering Committee

Date: Tuesday 12 November 2019

Location: Level 12 Boardroom, Education House

Time: 9:30am - 12:00pm

Chair: Tony Cook

Item	Agenda	Sponsoring member	Action	Paper	Time
1	Meeting opening1.1 Welcome and apologies1.2 Previous meeting- Meeting record1.2.1 Business arising	Chair	Noting of actions from previous meeting	Meeting Record 15 October 2019	5
2	Human Resources update	Rynell Hastie- Burroughs	Discussion & noting		30
3	Leadership	Tracey Cook and Mairi Thomson	Discussion & noting	Draft Leadership Strategy	60
4	Ways of Working	Darren Wallwork	Discussion & noting		50
5	Meeting finalisation 5.1 Review of actions to be taken 5.2 Meeting close	Chair	Noting		5

A summary of the action items from the previous meeting is provided below.

Action item	Lead action officer	Status
Sch. 3(2)(1)(b)	Dion Coghlan, Assistant Director-General, Human Resources	In progress
	Dion Coghlan, Assistant Director-General, Human Resources	In progress
	Dion Coghlan, Assistant Director-General, Human Resources	In progress
	Stacie Hansel, A/Assistant Director-General, State Schools – Performance,	Finalised







Meeting Record

Strategic Directions Steering Committee

Date: Tuesday 12 November 2019

Location: Floor 12 Boardroom, Education House

Time 9:30am – 11:45am

Chair: Peter Kelly, Deputy Director-General, State Schools Division

Attendees

- 1 Peter Kelly, Deputy Director-General, State Schools Division, DoE
- 2 Mark Breckenridge, President, Queensland Secondary Principals' Association
- 3 Sharon Abbott, President, School Business Managers' Association
- 4 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 5 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 6 Kevan Goodworth, Chief Executive Officer, Queensland Council of Parents and Citizens' Association
- 7 John Norfolk, Regional Director, South East Region, DoE
- 8 Kevin Bates, President, Queensland Teachers' Union
- 9 Kate Flanders, Assistant Secretary, Together Union
- 10 Sharron Caddie, President, United Voice
- 11 Stacie Hansel, A/Assistant Director-General, State Schools -- Performance, DoE
- 12 Bradley Clark, Principal Samford State School
- 13 Janita Valentine, Executive Director, Human Resources, DoE

Secretariat

Kath McCabe, Executive Director, State Schools - Performance, DoE

Guests

Rynell Hastie-Burroughs, A/Executive Director, Human Resources, DoE Mairi Thomson, Director, Organisational Transformation and Capability, DoE Tracey Cook, Lead Principal, State Schools – Performance, DoE Darren Wallwork, Assistant Regional Director, Capability, DoE

Apologies

Tony Cook, Director-General DoE

John Thornberry, Principal, Pimpama State Secondary College Leslie Single, President, Queensland Association of State Schools Principals Ken Green, Executive Principal, Harristown State High School Dion Coghlan, Assistant Director-General, Human Resources, DoE

Discussion topics

 Status updates – Recommendation 4 (Human Resource pilots) Recommendation 5 and 7 (Developing our Leaders).

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Actions

Action item	Lead action officer	Status
Sch. 3(2)(1)(b)	Dion Coghlan, Assistant Director-General, Human Resources	
	Dion Coghlan, Assistant Director-General, Human Resources and Stacie Hansel, a/Assistant Director-General, State Schools - Performance	
	Dion Coghlan, Assis/ant Director-General, Human Resources and Stacie Hansel, a/Assistant Director-General, State Schools - Performance	

Next meeting 10.00am – 12.00pm, Thursday 5 December 2019

Department of Education

Strategic Directions Steering Committee 12 November 2019



Pages 247 through 267 redacted for the following reasons: Sch. 3(2)(1)(b)

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Agenda

Strategic Directions Steering Committee

Date: Thursday 5 December

Location: Level 12 Boardroom, Education House

Time: 10.00am – 12:00pm

Chair: Tony Cook, Director-General, Department of Education (DoE)

Attendees

- 1 Tony Cook, Director-General, Department of Education (DoE) (Chair)
- 2 Peter Kelly, Deputy Director-General, State Schools Division, DoE
- 3 Mark Breckenridge, President Queensland Secondary Principals' Association
- 4 Leslie Single, President, Queensland Association of State Schools Principals
- 5 Sharon Abbott, President, School Business Managers' Association
- 6 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 7 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 8 Kevin Bates, President, Queensland Teachers' Union
- 9 John Norfolk, Regional Director, South East Region, DoE
- 10 Kate Flanders, Assistant Secretary, Together Union
- 11 Sharron Caddie, President, United Voice
- 12 Kevan Goodworth, Chief Executive Officer, Queensiand Council of Parents and Citizens' Association
- 13 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 14 Dion Coghlan, Assistant Director-General, Human Resources, DoE
- 15 Ken Green, Executive Principal, Harristown State High School
- 16 Brad Clark, Principal, Samford State Schoel (proxy for John Thornberry)

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Guests

Kath McCabe, A/Executive Director, State Schools – Performance Rynell Hastie-Burroughs, Executive Director, Human Resources Janita Valentine, Executive Director, Human Resources

Apologies

John Thornberry, Principal, Pimpama State Secondary College

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Strategic Directions Steering Committee

Date: Tuesday 5 December

Location: Level 12 Boardroom, Education House

Time: 10.00am - 12:00pm

Chair: Tony Cook

ltem	Agenda	Sponsoring member	Action	Paper	Time
1	Meeting opening1.1 Welcome and apologies1.2 Previous meeting- Meeting record1.2.1 Business arising1.3 Distance travelled	Chair Stacie Hansel	Noting of actions from previous meeting	Meeting Record 15 October 2019	15
2	Complex case management	Kath McCabe Janita Valentine	Discussion & noting		60
3	Leadership update	Kath McCabe Janita Valentine	Discussion & noting		30
4	Meeting finalisation 5.1 Review of actions to be taken 5.2 Meeting close	Chair	Noting		15

A summary of the action items from the previous meeting is provided below.

Action item	Lead action officer	Status
Sch. 3(2)(1)(b)	Dion Coghlan, Assistant Director- General, Human Resources	In progress
	Dion Coghlan, Assistant Director- General, Human Resources and Stacie Hansel, a/Assistant Director- General, State Schools - Performance	In progress
	Dion Coghlan, Assistant Director- General, Human Resources and Stacie Hansel, a/Assistant Director- General, State Schools - Performance	Scheduled







Meeting Record

Strategic Directions Steering Committee

Date: Thursday 5 December

Location: Level 12 Boardroom, Education House

Time: 10.00am – 12:00pm

Chair: Tony Cook, Director-General, Department of Education (DoE)

Attendees

- 1 Tony Cook, Director-General, Department of Education (DoE) (Chair)
- 2 Peter Kelly, Deputy Director-General, State Schools Division, DoE
- 3 Mark Breckenridge, President Queensland Secondary Principals' Association
- 4 Leslie Single, President, Queensland Association of State Schools Principals
- 5 Sharon Abbott, President, School Business Managers' Association
- 6 Brian O'Neill, President, Queensland Association of Combined Sector Leaders
- 7 Roselynne Anderson, President, Queensland Association of Special Education Leaders
- 8 Kevin Bates, President, Queensland Teachers' Union
- 9 John Norfolk, Regional Director, South East Region, DoE
- 10 Kate Flanders, Assistant Secretary, Together Union
- 11 Sharron Caddie, President, United Voice
- 12 Kevan Goodworth, Chief Executive Officer, Queensiand Council of Parents and Citizens' Association
- 13 Stacie Hansel, A/Assistant Director-General, State Schools Performance, DoE
- 14 Dion Coghlan, Assistant Director-General, Human Resources, DoE
- 15 Ken Green, Executive Principal, Harristown State High School
- 16 Brad Clark, Principal, Samford State School (proxy for John Thornberry)

Secretariat

Deb Kember, Director, State Schools - Performance, DoE

Guests

Kath McCabe, A/Executive Director, State Schools – Performance Rynell Hastie-Burroughs, Executive Director, Human Resources Janita Valentine, Executive Director, Human Resources

Apologies

John Thornberry, Principal, Pimpama State Secondary College

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Discussion topics

- Status updates Recommendation 5 and 7 (Developing our Leaders).
- Discussion Complex case management; Leadership.

Action item	Lead action officer	Status
Sch. 3(2)(1)(b)	Dion Coghlan, Assistant Director- General, Human Resources	In progress
	Dion Coghlan, Assistant Director- General, Human Resources and Stacie Hansel, a/Assistant Director- General, State Schools - Performance	In progress
	Dion Coghlan, Assistant Director- General, Human Resources and Stacie Hansel, a/Assistant Director- General, State Schools - Performance	Scheduled

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Department of Education

Strategic Directions Steering Committee 5 December 2019



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